

Minutes and Actions
Southwark Safeguarding Children Executive Board
10 April 2014
1.00pm – 3.00pm

Minutes and actions

Present:

Elaine Allegretti	EA	Head of Strategy, Planning and Performance, Children's and Adults' Services
Romi Bowen	RB	Strategic Director of Children's and Adults' Services
Becky Canning	BC	Assistant Chief Officer, London Probation Trust
Kerry Crichlow	KC	Director of Strategy and Commissioning, Children's and Adults' services
Ann Flynn	AF	Safeguarding Children Board Development Manager
Merril Haeusler	MH	Director of Education, Children's and Adults' services
Tina Hawkins	TH	Safeguarding Children Board Senior Administrator
Ros Healy	RH	Guy's and St Thomas' NHS Foundation Trust
Chris McCree	CM	Acting Assistant Director of Nursing and Named Nurse for Safeguarding Children, SLAM NHS Foundation Trust
Gordon McCulloch	GM	Chief Executive, Community Action Southwark
Mary Mason	MM	Designated Nurse, NHS Southwark Health
Abdu Mohiddin	AM	Consultant, Public Health
Michael O'Connor	MOC	Independent Chair
Deborah Parker	DP	Guys and St Thomas' NHS Foundation Trust
Fiona Russell	FR	Principal Strategy Officer, Children's and Adults' Services
Tom Sawyer	TS	Senior Strategy Officer, Children's and Adults' Services
Geri Scott	GS	Strategic Director of Housing & Community Services
Ruth Wallis	RW	Director of Public Health

Apologies:

Justin Armstrong		DCI, Metropolitan Police CAIT
Andrew Bland		Accountable Officer for the CCG, NHS Southwark Health
Jackie Cook		Head of Quality Assurance, Children's and Adults' Services
Eva Edohen		Lay Member
Zander Gibson		Borough Commander
Rosalinda James		Named Nurse for Child Safeguarding, King's College Hospital
Gwen Kennedy		Director of Client Group Commissioning, CCG
Alex Laidler		Acting Director of Adult Social Care
Rory Patterson		Director of Children's Social Care
Paula Townsend		Deputy Director of Nursing, King's College Hospital
Claudina Tuitt		Lay Member
Geraldine Walters		Executive Director of Nursing & Midwifery, KCH
Susi Whitthome		

1. Minutes and actions arising

MOC welcomed the board. The draft minutes from the previous meeting were reviewed and agreed. All actions were either completed or in train.

1a. Child engagement

AF introduced the proposal around child engagement and it was accepted positively by the board. CM suggested passing an invite to CAMHS service users and AF agreed to provide an invite.

1b. Sub groups

AF introduced the proposed governance around private fostering and missing children subgroups. The

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board agreed that lines of governance and reporting would remain as is but in effect be extended to the safeguarding board.

1c. Performance data update

EA informed the board that the scorecard would be circulated after the meeting.

Decisions and/or actions agreed		
Reference	Details	Action
1	AF to provide CM with an invite to CAMHS service users to join the shadow safeguarding board	AF & CM

2a. CiN Sufficiency assessment

KC introduced the item as an initial report of work and findings so far around CiN sufficiency, highlighting some of the opportunities and challenges needing a whole-system response as well as a commissioning response. The priority areas highlighted were:

- a strong universal offer but a need to look at targeted provision
- opportunities to shift bias from acute services to prevention and early intervention
- areas where provision for adults doesn't automatically 'think family'

MB asked whether the work could be developed to include data around cost, reach and outcomes, which KC confirmed as a next step. KC explained that this piece was not a detailed quantitative analysis but was intended to stimulate the system to question if we have the right resources in the right place. There are some areas where we could strengthen our ability to target vulnerable children and also align provided services more closely with commissioned services. RB expressed a desire to understand how the commissioning analysis relates to the JSNA and RW suggested a JSNA framework might help take the work forward. MOC said the board needs to understand the budgets that are in scope – there are lots of funding streams which need to be focused in one way – this piece of work needs to help us get there.

2b. Outcome framework – specific measures and next steps

EA introduced the paper and referenced the discussion about specific measures that had taken place at the last meeting. EA highlighted the challenges in reporting some of the data that the system does or could collect, such as the outcomes of health visitor assessments at 2 years. RB issued a challenge to the system to resolve such problems, whether they are related to systems or practice and MOC supported this. RH and MM agreed to come to EA with more information about data extraction issues related to Rio. EA said that we need data in a way which helps us apply it to specific work with vulnerable children. Many different providers collect different information so how do we bring this together as a system? MOC said that he was keen to agree the outcomes and the board agreed them, with the proviso (as raised by MH and BC) that some of the wording be amended to be more positive and parent/child friendly and relatable). RW said that getting population level data on the outcomes may be OK, but data for the targeted groups may be hard to report. EA suggested a small multi-agency group come together to look at the outcomes for a small cohort, using some of the tools in the Ofsted report "In the child's time - professional responses to neglect". This was agreed.

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2	Develop the CiN sufficiency with data around cost, reach and outcomes, including identifying all the funding streams that should be in scope. This should be under the governance of the Children's Commissioning Group.	KC
3	RH & MM to come back to EA with more info on data extrapolation from Rio	RH & MM
4	A small multi-agency group to be formed to review outcomes for a small cohort, using Ofsted tools	EA
5	Review wording – make more positive and parent/child friendly	EA

3. Children in care profile and needs assessment

EA presented the paper which was well received by the board. MOC raised the question of what the costs and outcomes of residential placements are, and what alternatives the money could be used for. EA advised this would be reviewed as part of the upcoming sufficiency assessment. RB commented on placement stability and understanding children and young people's wishes – they do not always understand why they have been moved, especially when in deep distress. MOC asked that the board review trends and risks on a regular basis and EA suggested the IRO report (due at the next meeting and then quarterly) would serve that function.

Decisions and/or actions agreed		
Reference	Details	Action
6	Analysis of cost & outcomes of residential placements as part of CLA sufficiency	EA
7	Review trends and risks on a regular basis – link to IRO reports	EA / Jackie Cook

4. Horizon scan

EA highlighted the key messages from the horizons scan, including Ofsted's review of neglect and in particular the tools recommended therein. MM echoed the value in reviewing these tools, citing in particular the South Gloucester toolkit.

5. Child Death Overview Panel – learning

AM presented the work and findings of the Child Death Overview Panel, which prompted a wide and varied discussion of issues raised. DP raised the bedroom tax and the potential impact it may have on co-sleeping. MH commented on the mental health issues which can often begin in the teen years and highlighted a proposal to target early help at this via schools. The board discussed how the issues raised in the report could be communicated to staff. MOC suggested there would be different levels at which to target the information, RB agreed and recommended using data to underpin learning – targeting Southwark's particular problem areas. CM also raised the issue of 'late bookers' in terms of maternity appointments and a need to think about how the system deals with these, including where women are in transit. A number of actions were agreed as set out below.

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8	GS and AM to meet and discuss how to take learning / messages around cot deaths and co sleeping to housing front line staff	GS & AM
9	Board to circulate 'learning from CDOP and advice for staff flyer / leaflet	AF
10	'Late bookers' for maternity appts – need data on them along whole pathway – AM, RW, DP & Barbara Hills meet to take fwd	AM
11	HWB – feed into governance review including protocol between HWB, SCB, SAB	EA